

Collective Action for a Water Resilient World

## What is at stake?

## Global Annual Economic Losses Attributed to Water Risks (USD)

Water risks already account for **\$465–565 billion** in annual economic losses, with the potential to increase dramatically due to climate change and population growth.

Risk	Estimated Annual Loss (USD)	Source / Notes
Flood Damage (urban, coastal, riverine)	\$120 billion	World Bank, OECD
Droughts (agriculture, energy, GDP loss)	\$80 billion	FAO, IMF
Water Pollution (healthcare, ecosystem)	\$55 billion	WHO, UNEP
Infrastructure Failures (aging systems)	\$45 billion	Global Water Partnership
Industrial Disruption (water scarcity)	\$35 billion	CDP (Carbon Disclosure Project)
Supply Chain & Operational Risk	\$30 billion	WRI, McKinsey
Climate-linked Water Stress	\$100–200 billion	IPCC Scenarios, depending on trajectory



## Why create the Water Resilience Coalition?

## Companies came together to realize the need for a coordinated and collective effort

#### **Individual Efforts Aren't Enough**

Water risks are systemic, interconnected, and transboundary—they affect entire watersheds, economies, and ecosystems. While many companies are taking action, fragmented, isolated initiatives cannot address the scale and complexity of the challenge.

Only 53% of companies have set site-level water targets, and 4% set water targets for their supply chain. (CDP, 2023 and 2024)

Most corporate water stewardship efforts remain limited in scope and location.

70% of global freshwater withdrawals are used for agriculture, an activity largely beyond the control of individual businesses. (FAO, 2022)

Solving water stress requires coordination across sectors and supply chains.

By 2050, over 50% of the global population will live in water-stressed regions. (UNESCO, 2023)

The scale of risk demands action from governments, industries, and communities together.

Only 22% of watersheds globally have any form of multi-stakeholder governance in place. (WRI, 2022)

Lack of coordinated basin-level governance hinders progress.



## Our origin

### Companies came together to realize the need for a coordinated and collective effort

Global companies and their
CEOs joining forces to
accelerate progress against the
global water crisis



- Identify and accelerate investments in solutions to the water-climate crisis
- Collective action to build water security and resilience at scale in stressed regions
- Aligned quantifiable and time-bound water commitments at the enterprise and river basin level

#### 2010s

Several leading CEOs saw that the scale of water action did not meet the scale of the water crisis

#### 2020

7 companies partner to found the WRC, growing 4x in 2 years

#### 2030

Commitments half fulfilled

#### 2050

All commitments fulfilled



## Our members

## 40+ Companies from all sectors, representing over \$5 trillion in market cap

**Leadership Committee** 















#### **Members**





























































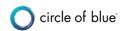


#### **Partners**







































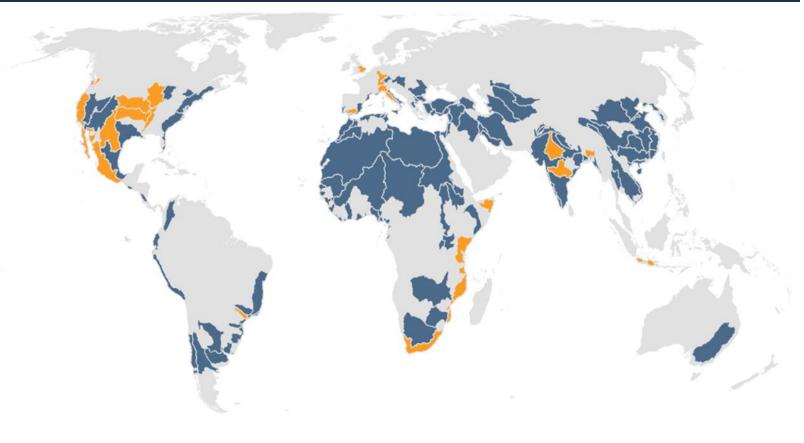


## The WRC's 2030 Vision and Ambition

## Our top 100 priority basins for collective actions

We will achieve positive water impact in over 100 water-stressed basins that support over 3 billion people.

We will enable equitable and resilient water access, sanitation, and hygiene (WASH) for over 300 million people.



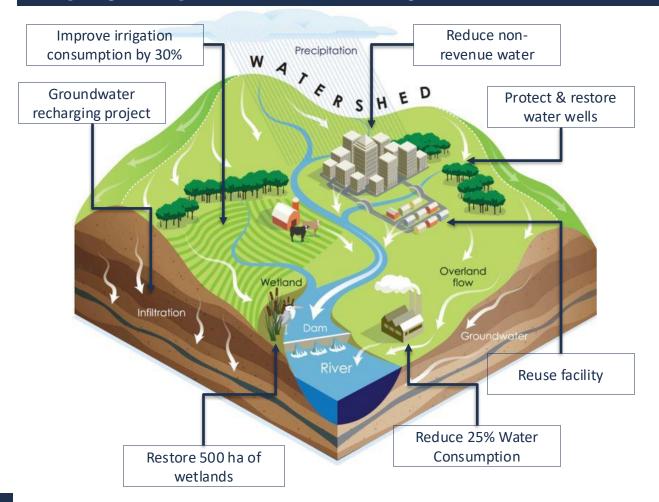
The WRC and partners have analyzed and curated a list of 100 priority basins to scale collective action.

In yellow, the basins where we are already active are highlighted.



## A Scalable Model

## Helping companies, NGOs, and governments move better together at the basins





Establishing a neutral party to facilitate alignment between stakeholders



Mapping key stakeholders and discussing synergies between their actions



Establishing timebound targets and progress report



Building a portfolio of tailored collective actions and shared solutions to gain scale, optimize costs, and achieve a high impact



Using standard metrics + reporting system to allow the aggregation of the impact

## The California Water Resilience Initiative (CWRI) example

Goal is by 2030, Reduce, Reuse, and Restore 1M Acre-Feet / Year (1.2B M<sup>3</sup> / Year)

# 175,000 AFY (17.5%) achieved to date Progress To 2030 Goal (1 Million Acre-Feet) ■ Volume Gap to Meet Goal (AFY) ■ Volume Available For Funding (AFY) ■ Combined Project Volumes (AFY) ■ Annual Goal (AFY)

#### **LEADERSHIP**









#### **PROJECTS**



Agriculture **Modernization Fund** 

with Netafim



Sustainable Water Impact Fund II

with RRG

\*balance sheet investment\*



Sacramento River Restoration

with River **Partners** 



**Kern Watershed** Restoration

with Trout Unlimited



**Esperanza Elementary School Greening** 

with LA Neighborhood Land Trust

#### SAMPLING OF COMPANIES ENGAGED





Google

















## **Our Structure**

## The WRC governance model





## Why join the WRC?

The WRC accelerates corporate water stewardship, unlocking business value and impact

Reduce your business risk by improving water security



Become a champion and help a

basin achieve its target

Help drive the global water agenda











Invest in new financial mechanisms











ABInBev DIAGEO ECOLAB



## Scale impact via a collective action portfolio

- Water Efficiency & Reuse
- Groundwater Recharging
- Stormwater Capture
- Conservation & Restoration
- Irrigation Efficiency
- Non-Revenue Water







## Access new AI and Digital tools







## WRC Engagement Opportunities

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#### **BECOME A MEMBER**

Join the WRC as a member, or join our leadership ranks and enroll in the CSO Advisory Board



#### **SUPPORT A PATHWAY**

Lend expertise and capacity to Pathway Project Teams to accelerate progress towards our 2030 Ambitions.



#### CHAMPION A BASIN OR WATER PROJECT

Become a Basin Champion or Leader in the priority basins worldwide, or invest in collective action projects that provide measurable water benefits.



#### **AMPLIFY THE CONVERSATION**

Sponsor an event, report, or outreach efforts to showcase industry leadership.



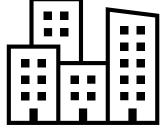
## What is our funding structure?

## Member contributions make the work of the WRC possible

**Note:** Annual fees for participation in the Water Resilience Coalition are in addition to, and cannot substitute for, annual participation fees in the UN Global Compact or its Country Networks.







Company Revenue (USI	<\$1B	\$1-5B	\$5-10B	\$10B+	
CSOs Advisory Board	Annual Commitment first 3yrs	-	-	\$120K	\$120K
Member Companies	Annual Commitment	\$15K	\$20K	\$30K	\$30K





Join us!

## **André Ramalho**

WRC Lead

Pacific Institute / CEO Water Mandate avramalho@pacinst.org

## **Mark Cassalia**

WRC Business Engagement Manager
Pacific Institute / CEO Water Mandate
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APPENDIX I — Why join?

Detailed version

## The WRC's Value Add

## The WRC supports its member companies

- Helping members achieve their water targets by sharing a portfolio of curated collective action opportunities and facilitating engagement of multiple companies to scale the outcomes.
- Reducing shared water risks at basins of interest by creating a common goal and a pathway to achieve it, where investments are optimized to significantly scale positive impact to really change basin conditions
- **Bringing stakeholders together** by establishing neutral collective action management platforms (e.g., Collaboratives) where companies, NGOs, and the public sector can meet to discuss partnerships and mutual support without any bias
- Tracking outcomes in a standard way by improving a collective action reporting tool, part of the WRC 100 Basins App, to curate
  and publicly report outcomes from on-the-ground implementing partners and aggregating them by basin to understand our total
  progress against the established targets
- **Providing information on basin conditions and their changes** by developing, in partnership with the European Space Agency and 52 Impact, a GIS + AI monitoring platform for each of the 100 basins, where users will be able to check current and future-looking conditions
- Supporting the development and scaling of financial mechanisms to support water projects by working with fund managers that are building opportunities to use the balance sheet to scale investments in water with financial returns
- **Piloting and implementing innovative solutions** by working with our members and organizations like the 100 + Accelerator and World Economic Forum to map new solutions for water and use our basin platforms to help pilot them
- **Building a senior leadership network for water** by bringing CEOs, CSOs, and other C-Level representatives of companies to meet twice a year to discuss water strategies and trends, and to engage other players to scale action, to become Champions



APPENDIX II — Basin Collaboratives

Status of implementation

## Action in 100 Priority Basins – May 2025



		Collaborative	e Steps					COA	LITION
Country	Basin Name	Mapping Stakeholders	Recruiting Champions	Establishing Collaborative Structure	Collaborative Kickoff	Diagnostic & Target Setting	Creating Project Roadmap	Implementing Projects	Monitoring Progress & Basin Health
United States	California (North Pacific 446)								
United States	Upper Mississippi (Mississippi 419)								
United States	Lower Mississippi (Mississippi 427)								
United States	Missouri								
United States	Arkansas and White								
India	Godavari								
Mexico / United States	Rio Bravo / Rio Grande								
Italy	Tyrrhenian Sea, Ligurian Sea								
India	Yamuna								
Kenya	Tana (Indian Ocean 189)								Complete
Mexico	Rio Lerma (North Pacific 455)								In progress
Indonesia	Java								Pending

## Action in 100 Priority Basins – May 2025 Continued

		Collaborative	Steps						
Country	Basin Name	Mapping Stakeholders	Recruiting Champions	Establishing Collaborative Structure	Collaborative Kickoff	Diagnostic & Target Setting	Creating Project Roadmap	Implementing Projects	Monitoring Progress & Basin Health
Brazil	Tiete (PCJ)								
South Africa	Berg, Breede, Olifants, South & West Coasts (Indian Ocean 160)								
Spain	Guadalquivir								
Portugal/ Spain	Barbate, Guadalete, Mira, Sado, Tagus (Iberian Peninsula 615)								
Italy	Po								
United Kingdom	Severn & Thames (North Atlantic 604)								Complete
Western Europe	Rhine 635								In progress



Pending

Bangladesh

Meghna



APPENDIX II – Digital Tools

## **WRC Dashboard**

## Summarizing risks, goals, progress, and projects

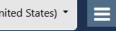


Google

20







Welcome, Todd | UNGC Member Portfolio Project Details Company Dashboard (i) About Adriatic Sea (652) (Gravina di Picciano) **Basin Progress** Quantity Herzegovina Basin Progress - Quantity 300k 150k 2025 2026 2027 2028 2029

## **Projects and Recruiting** Basin Recruitment ∨ **Basin Recruitment Progress**

#### **Basin Project Portfolio Project Status** Funding Accepting Funding Test project Active Test Project Water Enhancement **Funding Closed** Planning Test Portfolio Project Under Aidvin test company Planning

Progress Years

Total Project Progress Annual Goal (Target)

Portfolio Project Potential

# **Building a Portfolio of Water Projects Example from California**









Welcome

□ Reports □ Reporting □ Portfolio Project Details □ NPWI Company Dashboard ② Administration ② Company Dashboard ① About

#### Basin Opportunities - North Pacific (446) (San Joaquin & Sacramento)

#### Click here to view the projects

Project	Implementer	Volumetric Benefits	Water Quality Benefits	WASH Benefits	Total Project Cost	Minimum Investment	Recruiting Status	Project Details
Battle Creek Restoration Project - Shasta County Kremer Property	River Partners Network	•			\$1,380,000	\$250,000	Accepting Funding	
Colusa Bend Restoration	River Partners Network	•			\$7,567,000	\$250,000	Accepting Funding	
Colusa Floodplain Reconnection Project - R&J Orchard	River Partners Network	•			\$8,763,000	\$250,000	Accepting Funding	
Crows Landing Habitat Restoration	River Partners Network	•			\$8,705,500	\$250,000	Accepting Funding	
Feather River Floodplain and Side Channel Reconnection (Yuba)	River Partners Network	•			\$13,225,000	\$250,000	Accepting Funding	
Hidden Valley Ranch	River Partners Network	•			\$13,771,250	\$250,000	Accepting Funding	



APPENDIX III – Governance Detailed version

## How is WRC related to the UNGC?

## **Our main institutional governance**

### **UN Global Compact**

World's largest corporate sustainability initiative



#### **CEO Water Mandate**

Water stewardship initiative of the UN Global Compact

#### **Water Resilience Coalition**

Leadership platform of the CEO Water Mandate







## How is our structure looks like?

## The WRC governance model

Oversight body responsible for reviewing and approving the WRC CSO Advisory Board (former LC) initiative's 2030 goals, yearly objectives and work plan, growth **WRC CEO Circle** Executive Chair: Jason Morrison - PI CEO strategy, and budget ensuring transparency and accountability. Serve as the final validator of publicly released deliverables of the **Structure:** 12 CSOs + 06 partners WRC Secretariat and CSO-led Pathways. Responsible for delivering the 2030 ambition and roadmap, overseeing day-to-day operations of the Secretariat, managing **WRC CEO** member relationships, providing thought leadership, developing the WRC brand, and reporting progress to the Advisory Board. Provides support to Pathway 01 Pathway 04 Pathway 02 Pathway 03 Pathways, operationalizing their Recruitment **WASH Financing Basin Activation** AI & Innovation action plans, and **SECRETARIAT** supporting the development of basin Collaboratives, roadmaps of collective **MEMBER COMPANIES** actions, impact reports, and engagement materials, managing events and





communications

channels.

PARTNERSHIP NETWORK



APPENDIX IV – Pathways

How we operate

## Pathway 01 – Recruitment & Communications

Main Goal: Grow WRC to 150 to	Team			
Objective: Establish a multipronged recrusive storytelling to achieve the WRC's recruitme Action: CSOs will develop, drive and evaluate Marketing resources to refine and build the Outcome: Strategically position the WRC collective action and attaining collective of	CSO Chair: TBD  CSO Co-Chair: TBD  WRC Lead: Mark Cassalia & Raquel Ortuno			
2025 Goals		2025 Activities & Deli	verables	Members engaged: TBD
<ul> <li>Grow the membership by 14 and increpartners and their active engagement</li> <li>Fill CSO Advisory Board (CAB) – 06 posts</li> <li>Improve the value-add narrative of W support recruitment</li> </ul>	<ul> <li>Approve the WRC Events Strategy</li> <li>Support UNGA C-Suite Event + Task Force Mtgs</li> <li>Help establish an official CSO Water Network</li> <li>Revise and enhance recruitment materials</li> <li>Help drive recruitment strategy</li> <li>Advise on WRC partner strategy</li> </ul>		Task forces: Comms & Engagement	
Budget and resources	KPIs		Progress to date	
Members only.	<ul> <li>N° WRC Members</li> <li>N° Companies pitched WRC</li> <li>N° People reached via comms &amp; events</li> <li>N° Active partners engaged</li> </ul>		<ul><li>40 members</li><li>07 LC members</li><li>18 official partners</li></ul>	



## Pathway 02 – Basin Activation

Main Goal: Mobilize 100% partic	Team				
Objective: Accelerate water resilience and Action: CSOs and WRC will drive and depl implementing sustainable water manager Outcome: Establish a global benchmark for efficiency, and derisk operations in critical	CSO Chair: Ingrid DeRyck (ABInbev)  CSO Co-Chair: TBD  WRC Lead: André Ramalho				
2025-2026 Goals	Members engaged: TBD				
<ul> <li>Recruit over 20 basin champions</li> <li>Establish Collaboratives in 24 basins (place and funding secured), with 12 dby WRC</li> <li>All collective action projects and compregistered in the Water Action Hub</li> </ul>	irectly led	<ul> <li>Collective action impact tracking platform</li> <li>Basin diagnostic &amp; monitoring system</li> <li>Collaborative structure set in 24 basins</li> </ul>		Task forces: Collaboratives, Metrics	
Budget and resources	KPIs Progre		Progress to date		
Members only.	<ul> <li>N° of Basin Champions</li> <li>N° of Collaboratives implemented</li> <li>N° of Collective Actions (C.A.)</li> <li>% Members engaged in C.A.</li> </ul>		<ul><li>Water Reclaimed/Re</li><li>Water Replenished:</li></ul>	2.2B m3/year ng pollutants beyond legal: 51%	



## Pathway 03 – Technology & Digital Innovation

Main Goal: Advance water resilie	Team				
Objective: Establish a task force dedicated in priority basins.  Action: WRC & CSO-led task force will engo deployment of resources to address urger Outcome: Transforming water management and resilience, fostering cross-industry co	CSO Chair: TBD  CSO Co-Chair: TBD  WRC Lead: Todd Player				
2025 Goals		2025 Activities & Deliv	verables	Members engaged: TBD	
<ul> <li>Basin Monitoring (BM) for 25 priority basins</li> <li>Digital Twins/AI Models for Predicting Future         State of 25 priority basins</li> <li>Identify 10 new innovations from partnership programs</li> <li>Expand partnership with ESA</li> <li>Convene 02 virtual demons curated innovations</li> <li>Establish new cohorts of endomorphic partnership with existing programs</li> <li>Expand partnership with ESA</li> </ul>			entrepreneurs in g programs from WRC	Task forces: Innovation & Water Action Hub	
Budget and resources	KPIs		Progress to date		
Members only.	<ul> <li>N° of basins with live monitoring</li> <li>N° of basins with predictive models</li> <li>N° of new innovations piloted/scaled</li> </ul>		Mississippi Basin	ing methodology pilot ongoing in Upper sin SH model under development	

<sup>\*</sup>ESA provides 50% match through Netherlands Space Office to 52impact directly to match funds they secure for paid services provided directly to WRC member companies and Pacific Institute.



## Pathway 04 – Investment

Main Goal: Invest \$2B in Water	Team			
Objective: Establish a task force to mobili exclusive to Water, Sanitation, and Hygier Action: CSOs will lead outreach and engaginfluence to attract key companies. Outcome: Secured \$2B in investments to hygiene, driving long-term basin health &	CSO Chair: Emilio Tenuta (Ecolab)  CSO Co-Chair: TBD  WRC Lead: Cheryl Hicks			
2025 Goals		2025 Activities & Deliv	verables	Members engaged: TBD
<ul> <li>Increase the percentage of companies in the portfolio by 25%</li> <li>Engage XX partners and secure \$XX in investment (TBD)</li> </ul>		<ul> <li>Develop governance &amp; scale up strategy</li> <li>Map basin investment priorities</li> <li>Develop a list of strategic targets</li> <li>Expand portfolio of partners/funds</li> <li>Develop pitch decks for corporate investment decision-making</li> </ul>		Task forces: Investment Portfolio
Budget and resources	KPIs	KPIs		
Members only.	<ul> <li>\$ Invested by members</li> <li>\$ Pipeline size</li> <li>% of members engaged</li> <li>N° of active funds</li> </ul>		<ul><li>People reached with</li><li>\$ invested by WRC r</li></ul>	n WASH: 225.5M <sup>1</sup> nembers: 160M (1.7B) <sup>2</sup>

 $<sup>^{1}</sup>$ Reported by members – include media campaigns, impact from utilities, and cumulative data from before 2020  $^{2}$ Pipeline size





APPENDIX V — NPWI
Our ambition and commitment

## What do you commit to when you join?

Positive impact on your operations and supporting us to achieve the same at the basin level

**Achieving Net Positive Water Impact (NPWI)** 

Avoid or reduce operational impacts



Replenish or restore operational footprint



Collaborate to deliver measurable outcomes at basin scale



Impact





