



Endorsers Meeting

9/10 March 2022

AGENDA

Welcome Water Resilience Assessment Framework (20 minutes) WASH4Work (20 Minutes) Water Action Hub 4.0 (15 minutes) Communications and Events (20 minutes) Engagement (10 minutes)





CEO Water Mandate 2021-2023 Strategy

2021-2023 Focus: Scaling the adoption of water stewardship practice by companies in critical geographies and industry sectors

Innovation and Leading
Edge-Thinking

Scaling Responsible
Practice & Drive Basin
Resilience

Water Resilience Assessment
Framework

Practice & Drive Basin
Resilience

Water Action Hub 4.0
WASH4Work

Communications and Outreach





Water Resilience Assessment Framework







Project Partners







WORLD RESOURCES INSTITUTE









Why water resilience?

- Climate change, population growth, other anthropogenic impacts and extreme events can bring dynamic changes to water systems.
- Shocks and stresses can change the system either gradually, abruptly, or unpredictably.
- Organizations need to think about how to build resilience to future shocks and stresses.

The Water Resilience Assessment Framework (WRAF) informs resilient decision-making to avoid shocks and stresses from becoming crises.





WRAF project

A globally accepted Water Resilience Assessment Framework (WRAF) that supports consistent and coherent measures and strategies to assess basin level water system resilience and encourage the contribution of stakeholders, individually and collectively, to resilience.

Project Goals

- **Develop a globally accepted, comprehensive assessment framework** that helps to build water resilience at the basin scale for all stakeholders;
- Encourage a critical mass of stakeholders to jointly develop water resilient practices; and
- Accelerate the attainment of water security in all contexts, in support of the realization of the UN's SDG on water and water dependent sectors.





Key deliverables/timelines

The general WRAF

High-level generic framework

[Released Aug 2021]

Sector-Specific Guidance

Corporates
[April/May 2022]

Public utilities [April/May 2022]

Basin authorities [Aug/Sept 2022]

Pilot Testing

In parallel with the development of corporate guidance documents

[2021-2022]

Scaling

Revisiting the framework

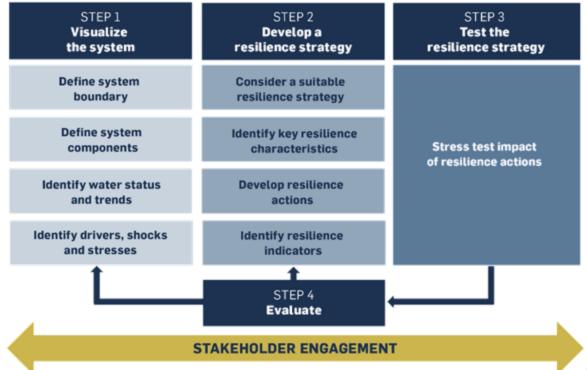
[Aug/Dec 2022]

Scaling [2022-2023]





The Water Resilience Assessment Framework







Step 1: Visualize the system

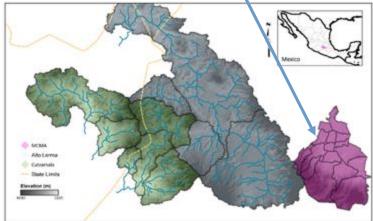
Define the system

- The water system can transcend basins.
- Water resources can be "hidden" in other systems, such as energy, transport, and telecommunications.
- The system boundary can change over time.

Water status and trends

 Need to identify the types of changes we are facing and foreseeing how those changes affect critical system processes.









Shocks, stresses, and system changes

Short-term disruptions

No major shift in mean conditions relative to the past.

Gradual long-term disruption

Often gradual changes in mean conditions, such as increasing or decreasing annual precipitation or sealevel rise.

Sudden long-term disruptions

More radical change that can lead to major adjustments in a system.











Step 2: Develop a resilience strategy

Assessing your system allows you to select the appropriate resilience strategy.

Disruption Resilience strategy Short term Persistence Returning to a stable state Adaptation **Gradual long term** Gradual, predictable system change Sudden long term **Transformation** Fundamental system shift





Step 2: Develop a resilience strategy

2.1	2.2	2.3	2.4
Strategy	Characteristics	Actions	Indicators
How do you respond to system changes?	What elements need to be prioritized?	What interventions can be implemented by the stakeholder?	How can we assess the degree of success for a chosen set of actions?





2.2 Resilience characteristics

Robust

 performs reliably and effectively under a wide range of conditions

Redundant

has spare capacity
 intentionally created to
 accommodate disruption,
 extreme pressures or demand
 surges

Flexible

 can be altered and adapted in response to potential damage or adjusted to take advantage of opportunities

Integrated

components are linked and coordinated

Inclusive

 has mechanisms for broad consultation and engagement of diverse individuals and communities, including the most vulnerable groups

Just and equitable

 ensures that all stakeholders within a system are provided with equitable water access, rights and allowances





2.4 Categories of Resilience Indicators

Biophysical

Climate, ecology and hydrology

- flow regime and the seasonality of water bodies, habitat and waterbody connectivity throughout the system,
- level of temporal and spatial modification of the eco-hydrological systems, such as from infrastructure development, runoff patterns, frozen water resources (snowpack and glaciers) and groundwater recharge conditions.

Institutional

Regulatory, legal, governance and management

• cohesion in policy and practice, transparency, feedback mechanism, risk assessment indicators etc.

Socioeconomic

Social, cultural and economic

- social cohesiveness of a community, the willingness or ability to pay for certain services,
- levels of traditional, cultural or scientific knowledge or education,
- · economic status.





First Tier

Resilience

First Tier

Measure Score range

Notes on First Tier

Assessme

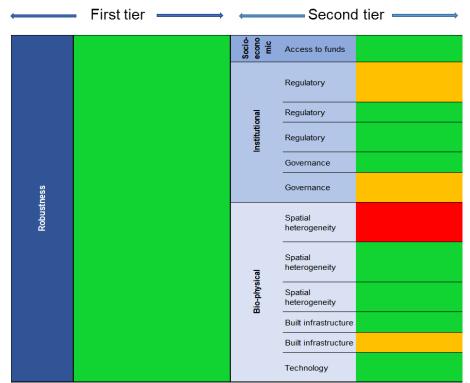
characterist	indic	ator 💌	Measure	Score range	indicator	×	nt level 💌			
Redundancy	Percenta surplus v related g and serv from dive sources or availal the syste	vater- oods ices erse present ble in	Low; medium; high	Low (<2%) Medium (2-5%) High (>5%)	This means the system has suresources or operate if pring goods/service For example, typically relies water. In the or unprecendent or low supplie surface water corporate can demands if the designed add systems to see, g from ground cassuming that has capacity	urplus capacity to narry ss go down. a corporate s on surface case of ted demands s from , the still meet ey have itional cure water, ndwater at the source	Site and System			
	System		tem sub-	Second Tier	indicator -	Measure	¥	Score range	Notes on Second Tier indicator	Assessment level
	Socio-economic	Acces	ss to funds	Emergency financial operate and maintain		Low Medium High	budget) Medium budget)	% of the overall water-related O&M (2-5% of the overall water-related O&M 6% of the overall water-related O&M	Is there sufficient budget ring-fenced specifically for O&M during emergency situations?	Site
Tier	Institutional	Gove	rnance	Capacity within insti govern water system		None Insufficient Sufficient		re could be based on a value judgement de assessment.	For example, in a hybrid irrigation management system, main canals and flood gates are normally operated and maintained by the government, whereas the tertiary and branch /a canals are often by Water Users Associations. In the case of emergency, when the government or the associations are not responsive enough, are there enough governance options (regulations, finances and capacity) for downstream users (farmers) to operate the upper level of the system as well?	System
	5			Capacity within the manage the water s		None Insufficient Sufficient		re could be based on a value judgement we assessment.	/a Number of staff able to fulfill the roles in the organization. If the system enginer goes for an unexpected absence, are there enough existing personnel to handle the rols and responsibilities to meet the shortfall?	Site and System
Second	Bio-physical	Built Infras	tructure	Capacity built into the system	he back-up	None Insufficient Sufficient		re could be based on a value judgement ve assessment.	Does the system have additional capacity built inside such that it can still provide the /a desired level of goods and services e.g. if the uv-filtration system fails, do they have alternate systems to be able to undertake these functions? This also includes emergency supply reliability.	Site and System
		Built infras	tructure	Factor of safety in to operation and maint physical infrastructu	tenance of the	Low Medium High	Low (<2 Medium High (>	(20-50%)	If the flood return period is taken as 1250 years, it has a higher degree of redundancy built in compared to that with a return period of 500 years.	Site and System
		Natur Infras	al tructure	Ability of the construecosystem to provid goods and services	le additional	Poor Good Excellent	Poor (< Good (2 Exceller		Constructed and naturally occuring habitats (examples wetlands and riparian and aquatic habitat) can store, 'reat and rehase water. These goods and services are dependent on the size, location and condition of the habitat. For example, the larger the size, the greater the ability to hold and filter water, upstream habitat location can provide additional benefits to downstream locations; the more intact the wetland system greater the ability to function optimally.	Site and System
_									OBAL COM	050





Scoring visualization









Step 3: Test the resilience strategy



Determine the relative impact and utility of resilience actions under a range of plausible future scenarios



Can be quantitative or qualitative





Step 4: Evaluate



Revisit and refine previous steps based on the result of the stress test



After implementing actions, monitor impact of actions and evolving external conditions and stressors, and possibly revisit the WRAF at a future point







CORPORATE SECTOR



WATER UTILITIES AND URBAN SECTOR



BASIN AUTHORITIES AND PLANNERS

Call for engagement



Piloting in one specific corporate setting



Collaborating or funding in upscaling and outreach activities



Piloting jointly in a basin with corporate and public utilities



Engaging in developing the guidance document for basin authorities





WASH 4WORK







Who are the WASH4Work Coalition Partners?

- 34 multi-stakeholder partners collaborating to elevate private sector leadership on WASH
- 22 business leaders demonstrating best practice on WASH in the workplace, value chains & communities
- 12 global WASH expert organizations
- WASH4Work Secretariat hosted by the UN Global Compact's CEO Water Mandate Initiative
- WASH4Work Chairs: WaterAid & Diageo
- WASH4Work Steering Group: CWM, Coca-Cola, Diageo, GAP, TBC, UNICEF, Unilever, WaterAid, Xylem













































































ABOUT WASH4Work: Our Vision

WASH4Work is a multi-stakeholder initiative launched in 2016 to mobilise business action on water, sanitation and hygiene (WASH) in workplace operations, in communities where companies operate, and across supply chains.

WASH4Work aims to:

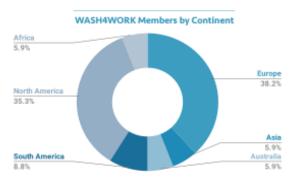
- Demonstrate business leadership on WASH in the workplace
- Share knowledge, leading practice and advocate best-in-class standards
- Continuously evolve the business case for prioritising WASH in corporate water stewardship
- Connect members to scale up WASH impact
- Build consensus and support the implementation of resilient WASH actions



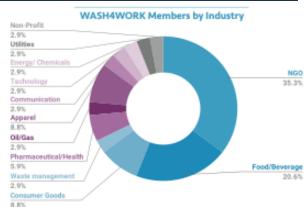


Growth in Business Actions on WASH

Prioritizing WASH in Corporate Water Stewardship











Insights 2020-2021

SECTION 1.

The Business Case For Investing In WASH
As A Corporate Water Stewardship Priority

SECTION 2.

Best Practice—How Companies Are Taking Action On WASH

SECTION 3.

Raising Our Ambition To WASH Resilience









SECTION 1:

The Business Case for Investing in WASH

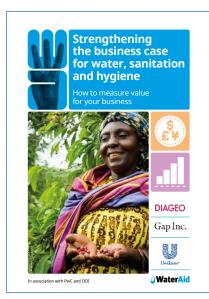
Direct business benefits - core business value

- Absence
- Productivity/efficiency
- Quality (such as reduced error rates)
- Staff turnover y Operational costs
- Healthcare/clinic costs

Indirect business benefits - wider purpose

- Employee loyalty, satisfaction
- Brand value & Reputation
- Social licence to operate
- Labour relations
- Supplier loyalty
- Supply chain resilience
- Improved economic climate

2018



2021





Health, Environmental, Socioeconomic, Resilience







SECTION 2: BEST PRACTICE

How Companies Are Taking Action on WASH

THE WASH ENGAGEMENT JOURNEY IN CORPORATE WATER STEWARDSHIP







WASH TOOLBOX

Leveraging Member Expertise

Including WASH In Corporate Water Stewardship



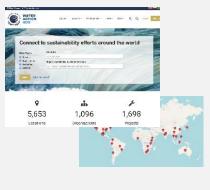
WASH Pledge

Applying
Business Expertise
and Innovation
to WASH



WASH Innovations





Water Action Hub

Standards, Reporting and Disclosure



CDP and AWS Standard 2.0







SECTION 3:

Raising Our Ambition to WASH Resilience





In Partnership: WASH4Work and the Water Resilience Coalition

- Leverage WASH4Work expertise to define and build consensus on Resilient WASH
- Elevate WASH expertise to a broader group of senior business leaders
- Bring WASH expertise to, and directly engage in, Collective Action to build water resilience at scale in water stressed regions







2022 WORK PROGRAM

- 1. Amplifying Business Leadership
- 2. Evolving Best Practice & Standards
- 3. Defining the Business Case
- 4. Connecting Members for Scale
- 5. Building Consensus on WASH Resilience









Call for engagement

Accelerate Your WASH Goals and CWM Commitments



1. Amplifying Business Leadership

- Share reporting on WASH actions for collective business impact
- Advocate WASH actions via external events & webinars



3. Defining the Business Case

 Measure direct and indirect business benefits



2. Evolving Best Practice and Standards

- Share leading practice for implementing WASH in the workplace
- Work with peers to continuously improve
- Advocate best practice standards



4. Connecting Members for Scale

- Share WASH projects in the Water Action Hub
- Identify companies & experts to partner with in common geographies



5. Consensus Building on WASH Resilience

 Participate in W4W dialogues to help define and build consensus on WASH resilience







Water Action Hub 4.0







Vision for a Unified Digital Tool

- •Accelerates uptake of leading corporate water stewardship practice by offering the business community a unified tool ecosystem
- •Benchmarks a company's performance against industry peers
- •Presents tailored suggestions for improvement based on the company's unique progress along the water stewardship journey

The NEW Hub





Components of the Water Action Hub 4.0

1. Self-assessment

2. Scorecard and next steps

3. Resource Library

4. Collective Action Hub



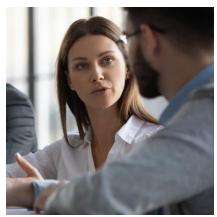


1. SELF-ASSESSMENT

Understand your current water performance







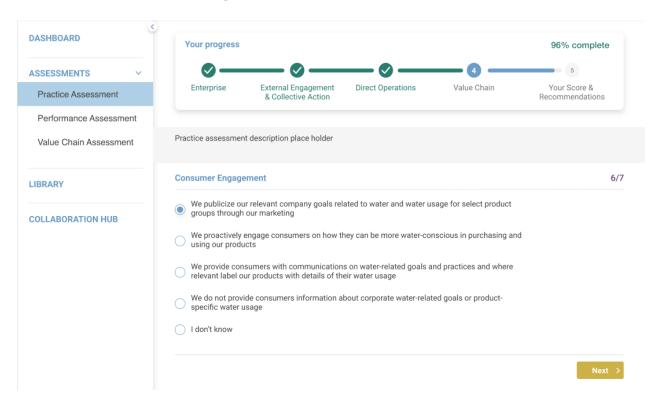






Assessment Draws on Existing Platforms

- Questions modeled after CDP and GRI
- Goal is to make assessment easy and quick to complete.





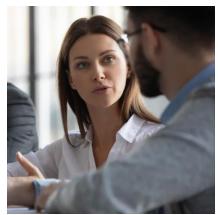


2. SCORECARD AND NEXT STEPS

Receive customized guidance based on your unique journey







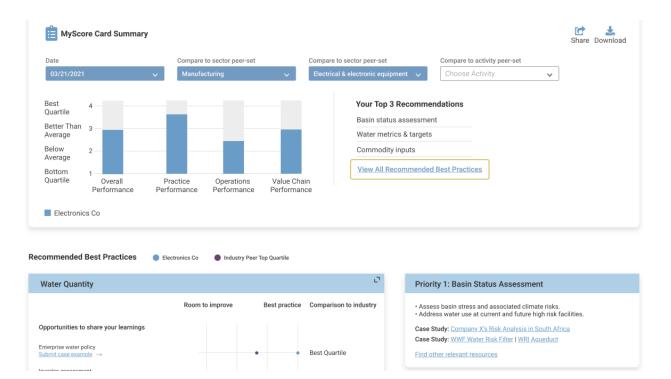






Benchmark your progress against industry peers

- Scorecard helps identify most relevant tools for companies
- Graphics are designed to be shared internally with C-Suite or externally as part of sustainability report.







3. RESOURCE LIBRARY

A comprehensive toolbox of stewardship resources







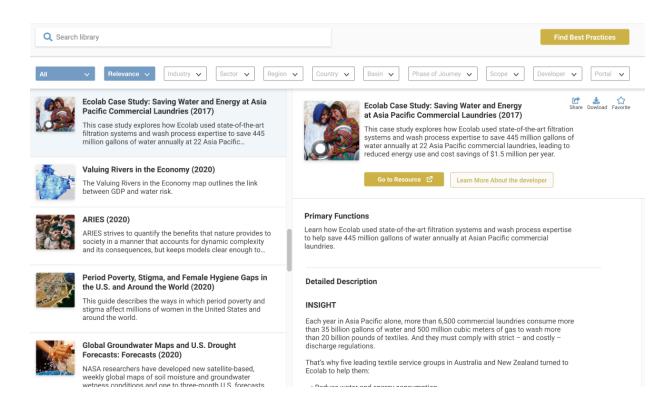






Making Stewardship Resources Available

- For businesses, the Library highlights next steps.
- Library offers resources for NGOs and agencies too.
- Continuously updated







4. COLLECTIVE ACTION HUB

Catalogue your good work and catalyze new partnerships



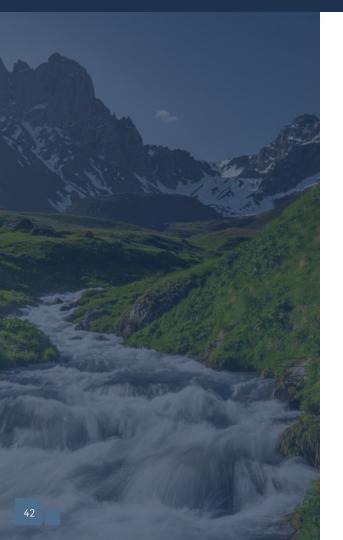












Expanding Collaboration

- Free global online collaboration and knowledge-sharing platform.
 - More than 1,000 organizations and 1,700 projects.
 - Businesses, NGOs, technology providers, agencies, and others.

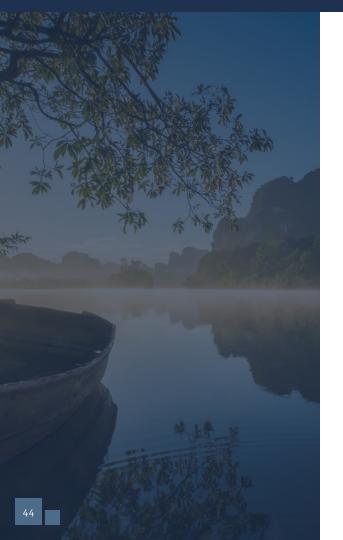




Next steps

- Currently polishing and refining tool
- Launch planned for August 2022
- •Mandate endorsers will receive early access in spring
 - o "Beta testers" in select industries will receive special assistance
 - Mandate team will assist you to take the Hub 4.0 self-assessment
 - o Your feedback is highly valued!
 - Contact: Mark Cassalia (<u>mcassalia@pacinst.org</u>) or lan Hoyt (<u>ihoyt@pacinst.org</u>) or Leo Rodriguez (<u>lrodriguez@pacinst.org</u>)





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Communications and Events

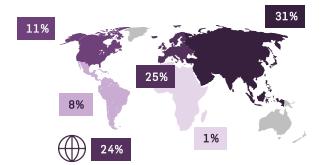






2021 IN REVIEW







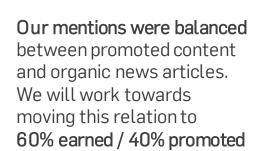








During 2021 we had a healthy presence in media outlets. 59% of mentions happened during Q3 and Q4 of the year.











2021 IN REVIEW

EVENTS















+15k

Views and attendees across events

DIGITAL

WEBSITE

+348k total page views on our website



H20_stewards

1.3% average engagement

14% follower growth

NEWSLETTER

68% subscriber growth

+10.2k subscribers





COMMS AND EVENTS PLAN 2022

OBJECTIVE

Position the CEO Water Mandate as the leading organization for businesses to engage in the water stewardship journey and act on water resilience, supporting the recruitment of at least 50 new companies by the end of the year while maintaining current endorsers.

OUR THEMES

- Act on water
- CWM for all
- Water Connection

MAIN AUDIENCES

Private Sector	Social Sector	Public Sector	United Nations
UNGC members (non-CWM endorsers)	Renowned NGO Presidents	Heads of State	UN Global Compact Leadership
CWM endorsers	Strategic Media	G-Suite	GC Local Networks directors
Board members	NGO Managers / Researchers	Heads of public commissions	UN Water leadership
CEOs, CFOs, CSOs and C- Suite	Individual donors		
Industry Associations (WBCSD/WEF included)	Activists / Community leaders	/	





COMMS AND EVENTS PLAN 2022

OBJECTIVE

Position the CEO Water Mandate as the leading organization for businesses to engage in the water stewardship journey and act on water resilience, supporting the recruitment of at least 50 new companies by the end of the year without losing any current endorsers through:

- Empowering our Endorsers
- Promoting Thought Leadership
- Reinforcing our Brand



Comms Task Force and Distribution List

Engagement Spaces

Comms opps mechanism



Media Strategy

CWM Events Strategy

CWM Campaigns (MAR/JUN/AUG/NOV)

UN Global Compact LN Strategy



Brand Guidelines

Website Redesign

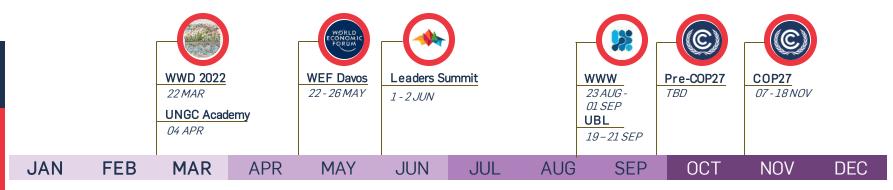
Social Media Strategy

Asset Refresh





GENERAL COMMS CALENDAR



Water Resilience Net Positive Water Impact (WRC)

Water & Business Innovative Financing (WRC) Human Impact Stories (WRC) World Water Week

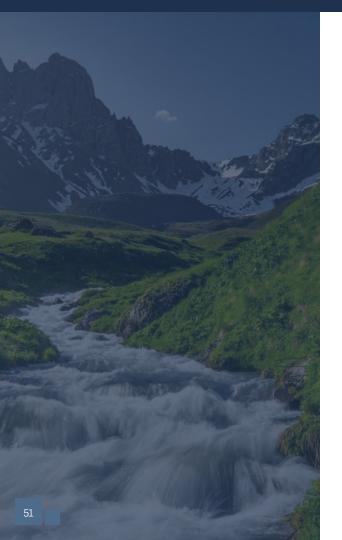
Water Resilience Innovative Financing (WRC) Climate Resilient WASH (W4W)

Brand Guidelines	
Website Redesign	
Social Media Strategy	
Social Media Strategy —	
Asset Refresh	

WASH and Groundwater (W4W)







COMMS TASK FORCE AND DISTRIBUTION LIST OBJECTIVES AND FUNCTION

OVERARCHING OBJECTIVE

To guide and foster CWM's message amplification to support achieving our communications objectives.

Who is part of the Task Force?

Communications/marketing experts that can bring their insights, creativity, and eye for opportunities to the table.

Why join the Task Force?

Raise water's profile through external communications

Help guide the direction of CEO Water Mandate comms efforts

Contribute to shaping our joint messages and campaigns

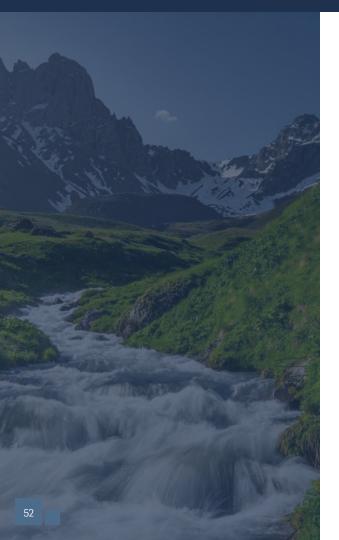
Distribution list

Share your communications contacts with us so they can receive:

- · Campaign content to amplify
- Relevant messaging to speak about water commitments
- Event opportunities for speakers or sponsorship
- Latest development on UNWater2023 communications







MEDIA STRATEGY 2022 OBJECTIVES

OVERARCHING OBJECTIVE

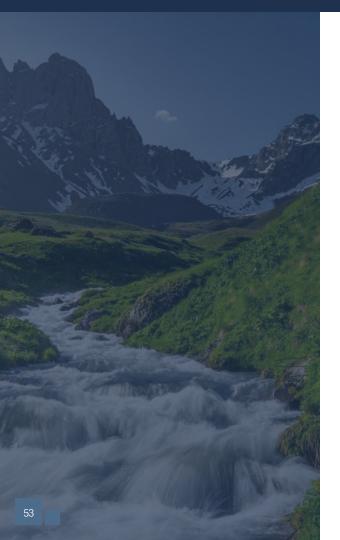
Position the CEO Water Mandate as the **leading organization** for businesses to **engage in the water stewardship journey and act on water resilience**, supporting the recruitment of at least 50 new companies by the end of the year without losing any current endorsers.

SPECIFIC OBJECTIVES

- 1. Make at least one big media splash announcement during the year
 - WRC Innovative Investing (global level) Q3-Q4
 - WRC Human Interest Stories (national level: BR/IN/SA) Q2/Q3/Q4
 - WASH4Work data/stories of corporate action (niche level) Q4
- 2. Generate a meaningful relation with high-level journalists and publications covering business, sustainability, climate change and/or water.
- 3. Secure recurring opinion/editorial spaces in targeted media







CWM CAMPAIGNS OBJECTIVES

1. WATER AND BUSINESS

CWM for All *27 June – 10 July*

Objective: Showcase the diversity of the CWM and the different pathways for water stewardship. Focus on experience and implementation.

2. WORLD WATER WEEK

Water Connection

23 August - 01 September
Objective: Position collective action tools, projects and assets fostering connection around water stewardship within the private sector and in other sectors.

3. WATER RESILIENCE

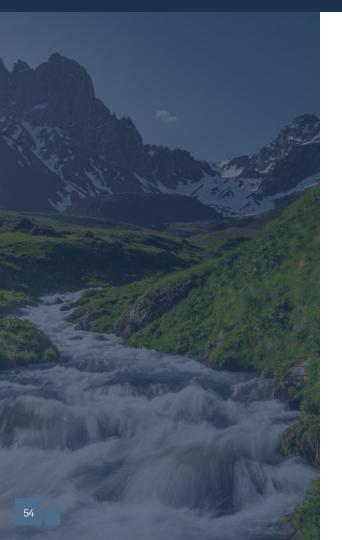
Act on Water

07 – 18 November

Objective: Call companies around the world to action on water resilience focusing on CWM tools, projects and results stemming from the CWM endorsers and initiatives.







WEBSITE REDESIGN OBJECTIVES AND PHASES

OVERARCHING OBJECTIVE

Improve user experience and functionality of our website while renewing its structure and narrative to better support our communications and engagement objectives.

PHASES

- 1. Assessment of our current site **Share your insights!** (Q1 2022)
- 2. Definition of objectives, audiences and scope (APR 2022)
- 3. Budget definition and contractor hiring (Q2 2022)
- 4. Website redesign (Q3/Q4* 2022)





Questions and **Discussion**







Member Engagement Opportunities







Introduction



Senior Business Engagement Manager

Mark Cassalia mcassalia pacinst.org





For Prospective Members

Recruitment

- Increased collaboration with UN Global Compact Local Networks
- Update passive recruitment strategy, including Google Ads

First Year Program

- Creation of a Water Stewardship Roadmap
- Water Action Hub 4.0 Self-Assessment
- Mentorship program







For Existing Members

Listening Session

- Supporting the goals of the partners
- Identify additional opportunities

Increase Water Stewardship Journey Support

• Water Action Hub 4.0 Self-Assessment

First Year Program

REACH OUT







Questions and **Discussion**







Engagement and Financial Support







How to Engage

Endorser Wide Meetings

- Provides updates and upcoming opportunities
- 3-4/year

Project Level

- Providing input
- Piloting projects

Peer Learning

- Webinars naturebased solutions, resilience assessment
- Blogs
- Share company tools/practices

Events

- Stockholm World Water Week
- UN Global Compact events
- Others





Financial Contribution

- All Mandate endorsers will be expected to make a meaningful contribution
- 2. Amount suggested based on revenue (general contribution)

Company revenue tiers by annual gross sales/revenue	Expected Annual Contribution
> USD 5 billion	USD 20,000
USD 1 – 5 billion	USD 15,000
USD 500 million – 1 billion	USD 10,000
USD 250 - 500 million	USD 7,500
USD 50 – 250 million	USD 5,000
USD 25 – 50 million	USD 2,500
< USD 25 million	USD 1,250

- 3. Discussion if we need to have that contribution earmarked; **opportunity for project or event sponsorship**
- 4. WRC members are encouraged to support non-WRC aspects of the Mandate, but are not required to
- 5. Not compulsory





Engagement Opportunities

- 1) Water Resilience Assessment Framework Piloting
 - Contact: Ashok Chapagain (<u>achapagain@pacinst.org</u>) or Gregg Brill (<u>gbrill@pacinst.org</u>)
- 2) WASH4Work Best-Practice Sharing
 - Contact: Cheryl Hicks (<u>cheryl-hicks@pacinst.org</u>) or Giuliana Chaves Moreira (<u>gcmoreira@pacinst.org</u>)
- 3) Water Action Hub 4.0 Beta Group
 - Contact: Mark Cassalia (<u>mcassalia@pacinst.org</u>),
 Ian Hoyt (<u>ihoyt@pacinst.org</u>) or Leo Rodriguez (<u>lrodriguez@pacinst.org</u>)
- 4) Communications Task Force
 - Contact: Ilsa Ruiz (<u>iruiz@pacinst.org</u>)





Questions?





Thank you!



Co-Secretariat



www.ceowatermandate.org

