Managing water in the energy transition

Communication on Progress 2020-2021
CEO Water Mandate
Managing ENGIE’s water footprint responsibility

The Global Economic Forum risks evaluation recently showed that the water crisis is still at the third place of the global risks in terms of impacts. In 10 - 15 years, we will have to face a lack of fresh water and potential important conflicts on water use. In this context knowing, anticipating, reducing the impacts on water of ENGIE’s activity is crucial.

Water, such as energy, is essential for life. The energy sector is the second water user on the earth after agriculture. Links are strong between energy and water. Hence, we include water in our environmental priorities, and we identify the sites which are more exposed to a water stress to develop action plans in consultation with the stakeholders involved in the watersheds.

Against a backdrop of heightened social, political and regulatory pressures, ENGIE aims to put forward long term solutions to the challenges faced. Principally active in the field of energy supply, the Group strives to maintain a balanced environmental impact throughout its businesses, promoting sustainability from the level of Group operations and all the way to the activities of its customers.

As a leader of the energy transition, we promote the water stewardship and we are involved in international initiatives relating to water governance, disclosure, risk assessment, supply chain involvement, water reuse, and nature valuation. We also support the implementation of the water footprint methodologies for the energy activities.

In 2016, we have had defined a mid term target based on a ratio of freshwater withdrawals and energy generated, in order to reduce the impact on freshwater resources worldwide (reducing this ratio by 15% by 2020). This target has been achieved: minus 46,2% by the end of 2020. Since 2019, we have reinforced this objective by defining a target on the water consumption (reduction by 35% by 2030), which takes all the activities on board.

ENGIE is very pleased to renew the Group’s commitment to the CEO Water Mandate. As a global leader in the energy transition, we are determined to minimize risk associated to climate change and its water impacts, and further enhance the efficiency of water use in all of our operations, through the application of innovative technologies, continually improving our methods and raising awareness among our stakeholders at every level.
Executive summary

≈ As an important user of water, ENGIE has developed a strong policy regarding water management, which includes assessment of water risk, implementation of actions locally with the stakeholders involved in the watershed, and assessment of the water footprint of its activities. Actions are taken to mitigate the impact on freshwater resources and to develop innovative approaches.

≈ ENGIE considers the preservation of the water resource as a key issue. The water management is part of the environmental and societal responsibility policy. It is important to develop collective actions and to be involved in water governance issues.

≈ Water is needed at any step of the energy value chain (extraction of fuels, cooling for power plants, hydropower, heating LNG, storage of natural gas, district heating or cooling systems, etc.).

≈ Each year, the water risk is assessed by using the Aqueduct tool (World Resource Institute). For sites located in extreme or high water stressed area, a local analysis is done, and action plan is implemented where relevant. These action plans are based on the Alliance for Water Stewardship standards (site and watershed levels, with the operational, regulatory and reputational dimensions, by integrating stakeholders and local context).

≈ In 2013-2014, we have assessed the water footprint of energy activities (water footprint of 1 kWh of electricity). In 2016, we have done the same work for the gas supply chain.

≈ We have also started an analysis of the water risk for our suppliers, mainly the upstream ones (fuels extraction).

≈ Since 2011, we have adapted the water reporting to better identify the main axes of action. Hence, we are now able to define internal targets for the Group.
  • Objective 2020 achieved: 46.5% reduction in ratio of freshwater withdrawal to energy generation in MWh compared with 2012 (target -15%)
  • Objective 2030: 35% reduction on water consumption compared to 2019
# SUMMARY

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Overview
ENGIE is a global energy player and an expert operator in the three businesses of electricity, natural gas and energy services.

The Group is building today the low-carbon energy system of tomorrow.

ENGIE’s purpose is to act to accelerate the transition towards a carbon-neutral economy, through reduced energy consumption and more environmentally-friendly solutions. The purpose brings together the company, its employees, its clients and its shareholders, and reconciles economic performance with a positive impact on people and the planet.
Energy and water are essential to the economic and social development of over seven billion human beings. Because these activities are strategic for humanity, ENGIE aims at becoming a major benchmark in sustainable development, and water stewardship.

Water issue is part of the ENGIE’s environmental and societal responsibility strategy. (Environmental policy | Social-responsability | ENGIE)

The ENGIE’s environmental and societal responsibility policy is mainstreamed throughout the entire Group. (CSR policy)

It is put into actions across all of ENGIE’s business units. Each entity designs and implements an action plan based on the three policy orientations established by the Group. These lines are adjusted to fit the specific situations of each business.

Every year we evaluate the implementation of the action plan and how much progress each business entity has made.

The environmental policy, part of the CSR one, includes the water management. (Environmental policy)
The Group has renewed its water policy in 2020.

Based on the core elements of the CEO Water Mandate, the main issues are:

- Identifying sites subject to water stress, and develop action plans
- Analyzing water-related risks and opportunities in projects
- Contributing to the improvement of water management and governance in the territories and working with stakeholders
- Implementing available technologies to reduce the impact on discharges
- Identifying suppliers with a water issue, based in particular on the work carried out on the water footprint, and encourage them to develop action plans
- Integrating sustainable water management into customer services
- Taking action for access to water, sanitation and hygiene in the workplace.

New goals and commitments have been defined for the period 2020-2030:

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<th>Targets</th>
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| **Reduction of industrial water consumption for all the Group’s industrial activities** | -15% in 2025  
|                                                          -30% in 2030 |
| **Implementation of environmental plans for all industrial activities (including action plans for sites located in areas of extreme or high water stress)** | 80% of sites by 2025  
|                                                          100% of sites by 2030 |
The water management methodology of ENGIE

1. Identifying sites located in water-stressed areas
2. Assessing their water footprint
3. Confirming the level of water stress locally
4. Implementing action plans in concertation with local stakeholders

AWARE method
2 Direct operations
Direct operations – water stress analysis and actions

Focusing on water impact, ENGIE consumes or uses water for: cooling (thermal power plants) or heating (LNG terminals) systems, hydropower plants, demineralization, flues gas treatment, Industrial uses, district heating or cooling, etc…

Each year the Group is updating its assessment of the water risk for the sites, by using the Aqueduct tool (World Resources Institute). Regarding the results concerning the probability of the Group being present in a watershed stressed area, we also analyze local risk and deploy action plans where it is necessary in collaboration with stakeholders.

In 2020, 40 sites were located in areas of extreme water stress (5.9% of the sites), for which action plans are being deployed. However, the impact of water stress is relative depending on the activity and freshwater needs of the site. Only 6 of the 40 sites have significant freshwater needs (>100,000 m3/year).

These actions plans are implemented locally to decrease the water consumption and reduce the impacts on ecosystems. The reuse and recycling of the water is also one of the solutions considered by the plants. Those action plans are included in the climate change adaptation strategy of the Group.

Synergies between the energy sector and the supply chain have been developed during the last years. Most of the time the objective is to reduce the impact of activities on freshwater resources.

Evolution of water withdrawals and discharges

Target for 2020:
Reduction by 15% in ratio of freshwater withdrawal to energy generated compared to 2012

Achieved: - 46,5%
Direct operations – examples of good practices

Peru – Eco-efficient use of water to increase energy generation

Conversion and modernization of Chilca UNO power plant to a combined-cycle operation, for the eco-efficient use of water and greater power generation.

The project is including a desalination plant to source water, reducing the exploitation of wells and avoiding use the scarce underground water. In addition, Chilca UNO is implementing a program to promote efficient water use by using aerocondensors instead of water for the cooling process. This will reduce the amount of water required from 80,000 m³/day to 1,500 m³/day.

The company has been awarded by the Sociedad Nacional de Minería Petróleo y Energía on Sustainable Development for this project.

France – CPCU (Compagnie Parisienne de Chauffage Urbain): implementation of a global program to improve the return of condensate to the heat production plants

The goal is to reduce water losses in the network and thus reduce the volume of surface water collected and the associated discharges. A global program was implemented including maintenance of the condensate return system and optimization of water uses. In addition, production facilities of makeup water for boilers were modernized. Nearly 50% of the makeup water comes from production lines of demineralization by ion exchange and 25% from reverse osmosis water units, thereby limiting the release of suspended solids and reduction of at least 8% of boilers blowdown.
Direct operations – specific actions on cooling/heating systems

**Brazil – Improvement of the thermal cycle efficiency**

In Jorge Lacerda power plant, modification of cooling tower internal elements to reduce water temperature and improve the vacuum in the condenser. The cooling tower efficiency increased by 15%.

**Chile – Self-sufficiency on drinking water**

The LNG terminal of Mejillones, located in a very arid zone, is producing its own water for domestic consumption. They don’t need to buy any drinking water from the network. Indeed the fresh water is produced by the heating system used to warm the LNG to transform it in gas.
Direct operations – examples of water reuse

Brine reuse - Storengy
In some places, natural gas is stored in saline cavities. The process consists in extracting brine from the cavities and injecting the gas in its place. Storengy signed a convention with a chemical industry to sell them this brine instead of losing it or sending it back, after treatment. Thus 70% of the water withdrawal of Storengy in France is transformed in brine and reused by industry.

Chile – Water reuse from the power plant to a mine
Currently a portion of the cooling water of Mejillones Conventional is sold to a copper and molybdenum mining company in the Region of Antofagasta, decreasing the water discharged to the sea and preventing further removal of seawater elsewhere in the Bay of Mejillones. The water is sent through an aqueduct 140 km long, from Mejillones to the mining site. Meetings are held with local authorities to promote the use of sea water used by the cooling system of the plant.

SPEM, Montoir-de-Bretagne: Performance in sustainable development
The implementation of the project SPEM of ENGIE, the first combined cycle power plant in western France, is fully consistent with a sustainable development approach. Indeed, this plant helps to strengthen the grid through its technological and environmental performance for the region “Pays de la Loire”. Proximity to the LNG terminal will reduce the environmental impact: water heated by the power plant may be used by the LNG terminal to regasify Liquefied Natural Gas, which keeps out water without impacting the ecosystem.
Supply chain and Watershed management
As a global industrial company, ENGIE is convinced that companies can have a direct impact on water management in their own businesses, as well as an indirect impact.

ENGIE has built a strong purchasing policy including a sustainable development approach in order to respect the UN Global Compact 10 principles.

Human rights are part of Group’s commitments. The actions to be taken cover:
- Purchasing practices
- Nondiscrimination
- The right to organize and the right to negotiate
- Prohibition of child labor
- Prohibition of forced or compulsory labor
- Safety practices
- Rights of local populations.


ENGIE incorporates its environmental and social concerns in its purchasing procedures. For that reason, its contracting specifications include criteria for selecting suppliers and products as a function of its social and environmental commitments.

Purchasing officers at ENGIE make sure their suppliers follow practices that comply with international standards, such as the “OECD Guidelines for Multinational Enterprises” or the “Tripartite Declaration of Principles concerning Multinational Enterprises and Social Policy” of the International Labor Organization – as well as SA 8000 and ISO 14000.

With a view of sustainable procurement, Suppliers’ selection and management of business relationships are all based on a range of objective criteria, including:
- Respect of hygiene, health and safety rules
- Complying with Group ethical principles
- Technical and economic competitiveness
- Promotion of innovative approaches
- Environmental and social commitments
- Contractual commitments compliance
- Non-discrimination and diversity promotion

Code of Conduct for Supplier Relations
**Supply chain management**

**Procurement supply policy**

In the management of their purchases and of their suppliers, the Group’s Procurement entities must ensure to:

- Select the best suppliers using a fair, open, transparent process, based on an expression of functional needs and on criteria relating to technical specifications, quality, deadlines, costs and contractual commitments.
- Manage a panel of strategic, preferred or major suppliers for our recurrent and global purchases. Appoint a single point of contact, the Supplier Account Manager (SAM), to establish balanced, long-term relations (sharing opportunities and risks).
- Explain the Group’s Health and Safety Policy and help suppliers to implement it.
- Maintain ethical relations according to the Group’s Charter.
- Conduct relationship with suppliers ethically, according to the Group Charter.
- Comply with legislation, in particular with payment terms and competition laws.
- Assess the market so as to identify niche players and innovative start-ups.
- Foster development of local suppliers while managing the risk of supplier dependency on ENGIE.
- Seek to resolve any disputes out of court, such as through ENGIE mediation.

**CSR commitments: Engaging with suppliers for a sustainable Business**

Intrinsically procurement function, suppliers and subcontractors are essential stakeholders in the Group value chain.

The ENGIE Group Procurement Department has set the goal of implementing by 2020 CSR initiative covering procurement chain management in all entities controlled by the Group. This initiative is broken down into three key commitments:

- paying on-time our suppliers and subcontractors
- supporting the subcontractor Health & Safety policy
- integrating a continuous improvement process for CSR into operational processes and providing the corresponding training to key contributors.

**Suppliers' assessment**

ENGIE has partnered with EcoVadis to evaluate its Preferred Suppliers in order to monitor and measure the social and environmental performance of its supply chain.

By choosing EcoVadis, ENGIE uses its CSR expertise, online tools which will save time and resources for suppliers on CSR assessments.

ENGIE sets targets for preferential & major suppliers, in particular on the onboarding rate and their assessment above a score of 45/100.

EcoVadis has developed a methodology for assessing company CSR engagement against 21 CSR criteria.
Supply chain initiatives – Fuel suppliers

ENGIE aims to be active in the upstream supply chain with engagements on social and environmental responsibility.

Sustainable biomass program

ENGIE is also member of the sustainable biomass partnership (SBP), which is a unique certification scheme designed for woody biomass, mostly in the form of wood pellets and wood chips, used in industrial, large-scale energy production.

SBP's vision is an economically, environmentally and socially sustainable solid biomass supply chain that contributes to a low carbon economy.

The risk assessment includes water issues such as impacts linked to the forest management, water supply, etc.

https://sbp-cert.org/
Watershed involvement

Sensitive and local actor, ENGIE is involved in the watershed management.

In 2008, during the 16th sustainable development commission, the United Nations confirmed the interest of water management by watershed. Today managing water by watershed seems to be an obvious and clearly necessary activity. We can’t manage water without taking into account the other uses upstream and downstream of the river.

As a local actor and water consumer, ENGIE is involved in the watersheds management, and support and integrate regional plans. Local action plans are based on the Alliance for Water Stewardship approach with both operational and watershed actions.

France - Plan of hydraulic and ecological restoration of the Rhône: the CNR, a committed player

From 2004 to 2014, the Compagnie Nationale du Rhône (CNR), which is the second electricity producer in France with 100% of renewable energy (hydropower), has implemented a "Missions of general interest" action plan. A 4th plan is ongoing from 2019 to 2023.

Brazil - Tractebel Energia has launched a "Good Water" program in the region surrounding its Salto Santiago hydroelectric plant.

By working closely with local partners, Tractebel Energia has launched a "Good Water" program in the region of its Salto Santiago hydroelectric plant. The objective is to develop a conservation program that preserves 300 water springs located on rural properties upstream of the hydroelectric dam.

Australia – Change of water source

The serious droughts that have occurred in recent years in Australia and the increase in demand for drinking water have led local companies to promote alternatives to the use of fresh water. Accordingly, Kwinana cogeneration, located near Perth, has modified its process so that it can substitute 80% of its fresh water with recycled industrial process water. Companies in the industrial zone have since followed the plant’s example, further reducing the demand for fresh water.
Collective actions
Collective action – working with actors at international, national and local levels

The activities of ENGIE, as a provider of public utility services to local governments and companies around the world, lie at the heart of sustainable development challenges:
- Ensuring that populations have access to basic essential services such as energy;
- Water stewardship
- Adaptation to climate change
- Depletion of natural resources and the need to promote circular economy
- Security of water supplies

To ensure these activities, collective actions are needed.

ENGIE Tractebel Energia has been developing since 2010 the River Source Protection Program

Located in the region of Salto Osorio and Salto Santiago Power Plants, in the State of Paraná, the project, a partnership between ENGIE Brasil Energia and various local entities, have already protected a total of 1300 springs, benefiting 1500 families. The success of the project encouraged ENGIE Brasil Energia to expand the program to 3 other cities of the region. The protection of river sources aims to contribute to the improvement of the quality of the water consumed by the Community and, consequently, reduce the incidence of diseases caused in children and adolescents by pathogenic organisms.

Wellsprings Preservation - ENGIE Brasil
Collective action - Partnerships with international actors

**CEO Water Mandate**
Member since the beginning in 2007

Three key issues:
- Water disclosure (WRAF, CBWT)
- Access to water and sanitation
- Water action hub

**BAFWAC** (Business Alliance For Water And Climate change)
Engagement signed by the end of 2015 during the COP21

3 levels of action:
- Risk analysis
- Water footprint
- Reduction of direct and indirect impacts

**OECD**
- Member since January 2014 in the “Water governance” initiative
- Participation in the working group “Stakeholder engagement for effective water governance”

Ongoing works are focused on:
- Impact indicators
- Capacity development
Collective action - Support of development of water footprint methodologies

ENGIE is working on water footprint issues since 2012.
We have assessed the water footprint of one kWh of electricity and of 1MJ of natural gas.

The WULCA working group works as an international working group focusing on water use assessment and water footprinting taking the life cycle perspective. The group was founded in August 2007 under the auspices of the UNEP/Society for Environmental Toxicology and Chemistry (SETAC) Life Cycle Initiative, a partnership to enable users around the world to put life cycle thinking into effective practice. The working group represents a community of people from academia, various industries (e.g. chemical, food and consumer goods industry, pulp and paper, water treatment, etc.) and public institutions. Constituting a multi-stakeholder group, the group acts globally and cross-sectoral.

In 2015-2016, ENGIE has contributed and supported financially to the development of the AWARE methodology, which aims to propose a consensual method to assess water scarcity footprint.

In 2015, ENGIE has developed with ETH Zurich, the most recognized research center in terms of water footprint impact assessment, and Quantis a specific methodology to assess the impacts of thermal pollution on ecosystem quality.

The methodology developed has been implemented within an operational tool that delivers a regionalized and temporalized assessment of the thermal pollution impact of ENGIE’s plants. This tool can be used to support the decision-making process regarding water management at the plant level.
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Public policy and transparency
Public policy and governance

The ENGIE Environmental and Societal Responsibility policy, its principles of corporate governance, and its principal charters all comply with the principles of the Global Compact. The Group and all its employees share one certainty: sustainable development is an imperative. The associated environmental, ethical, social and societal challenges are unavoidable for a company like ours.

ENGIE has established policies on ethics, fighting corruption, and sustainable development. Its commitments in this regard are formally laid down in the Environmental and Societal Responsibility policy, the Ethics Charter, and the Ethics Guidelines for Commercial Relationships.

The Governance of the environmental and societal responsibility is a top priority within the Group and therefore directly managed by the Ethics, environment and sustainable development Committee at the Board level, the Group’s Executive Committee and the Environmental and Societal Responsibility Executive Committee. They regularly have feedbacks on the water management evolution.

The Board of Director’s Ethics, Environment and Sustainable Development Committee (EESDC) oversees compliance with the individual and collective values that form the basis of the Group’s actions and with the rules of conduct that each employee must follow.

The ENGIE Board of Directors defines the strategic guidelines and directions of the business, and the Executive Committee implements Group strategy to succeed in the energy challenges of tomorrow.

The Environmental and Societal Responsibility Executive Committee, implements the Group environmental and societal responsibility policy and ensures that information and experience about environmental and societal responsibility strategies are shared between the corporate and the Business Units.

The Environmental and Societal Responsibility division works in coordination with all the operational and functional divisions of the Group such as purchases, human resources, finances, etc.
Transparency

ENGIE was one of the first companies to join the Global Compact when the initiative was launched by the Secretary General of the United Nations.

Leading companies recognize that transparency and disclosure are crucial in terms of meeting the expectations of a wide group of stakeholders. Such efforts help companies focus on continuous improvement and turning principles into results, a process which is crucial in terms of realizing gains and building trust.

The principles of the Global Compact reinforce ENGIE’s commitment to sustainable development in its own activities and encourage internal synergy.

In less than 10 years, the Global Compact has become a platform for the exchange of views and information among the United Nations, business, trade unions, and society at large – a place for promoting and sharing values and best practices for responsible management.

Every year, ENGIE prepares its communication on progress report for the UN GLOBAL COMPACT. The Communication on progress can be found on various websites from the UN GLOBAL COMPACT (web to the French network “association des amis du pacte mondial”) and ENGIE web site.

ENGIE is answering each year to multiple rating agencies and questions from investors.

ENGIE sees sustainable development as contributing to the Group’s ability to create long-term value through the joint development of sustainable business and appropriate management of non-financial risks. Non-financial ratings agencies focus the majority of their audit on how companies manage these risks. Their performance rating is not only a measure of external recognition, but also provides essential guidance for the process of improving how companies manage these risks.

The Group is answering among others to the CDP water security questionnaire each year, since the beginning. The answer is publicly available on their website. In 2020, the score was A-.

In 2020, ENGIE is the industry leader in the Dow Jones Sustainability Index World and Europe in the “Multi and Water Utilities” category. The score on water issues is maximal for 6 years now.
**Transparency – Performance indicators**

For ENGIE, measuring sustainable development performance should be done through environmental, social and financial reporting.

In order to ensure the transparency and reliability of the data it publishes, ENGIE has initiated the progressive review by its Auditors of the quality of certain indicators related to the environmental and corporate data published. This is a well-established procedure implemented in accordance with the Global Reporting Initiative guidelines and with the French “New Economic Regulations” (NRE) Act and the Article 225 of the Grenelle II law.

For all the activities, water indicators cover nearly all the information asked by the GRI guidelines:

- Withdrawals
- Discharges
- Consumption
- Reuse and recycling

ENGIE has developed several working groups on environmental footprint and performance indicators:

- At the R&D department of ENGIE, dedicated teams work on the elaboration of environmental footprint methodologies for the Group

- At the R&D department we also work on the integration of the water footprint in the Life Cycle Assessment (LCA) of the kWh of electricity worldwide and the LCA of the natural gas chain

- The environmental network is currently working on the future objective on water consumption

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<thead>
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<th>Indicator title</th>
<th>ENGIE 2020</th>
<th>ENGIE 2019</th>
<th>ENGIE 2018</th>
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<tbody>
<tr>
<td>Fresh water</td>
<td></td>
<td></td>
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<tr>
<td>Total withdrawal</td>
<td>2,088 Mm³</td>
<td>2,814 Mm³</td>
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<tr>
<td>Total discharge</td>
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<td>2,743 Mm³</td>
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<tr>
<td>Non-fresh water</td>
<td></td>
<td></td>
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<tr>
<td>Total withdrawal</td>
<td>5,195 Mm³</td>
<td>6,003 Mm³</td>
<td>7,603 Mm³</td>
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<tr>
<td>Total discharge</td>
<td>5,169 Mm³</td>
<td>5,979 Mm³</td>
<td>7,594 Mm³</td>
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<tr>
<td>Total consumption</td>
<td>76.8 Mm³</td>
<td>94.5 Mm³</td>
<td>85.1 Mm³</td>
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Community engagement
Community engagement – ENGIE a social responsible company

ENGIE encourages multi-stakeholders dialogue in order to continuously improve its sustainable development approach. The Group measures its success by how well it is anchored within its territories and how well it implements community actions with all stakeholders. ENGIE encourages dialogue with its stakeholders (customers and populations served, employees, neighbors of installations, economic players, elected officials, opinion makers, suppliers, etc.), at all levels of the Group – in the field, within its operating entities, in its business lines, and globally. A community of practice on societal acceptability has been established to exchange best practices and methods internally.

As an international Group, ENGIE is a societal responsible company in all the countries where it operates. This commitment takes different forms and is adapted to local socio-economic contexts to be as concrete and effective as possible.

As a participant in long-term activities that provide essential services to populations, ENGIE is a major player in local sustainable development. It is involved in many diverse areas:

- the establishment of new infrastructure (renewable energy and natural gas for instance)
- conservation of the environment
- jobs creation
- support for development of local economies
- support for community groups and general interest participants
- improvement of living conditions through access to services
- solidarity through aid to low-income households

The ENGIE Foundation, based on nearly 20 years of action, establishes its philosophy and actions as the continuation of the social, civic and environmental commitment of the Group. When it was created in September 2010, it chose two main spheres of activity in accordance with ENGIE businesses and values: solidarity and the environment.

The Scientific Council is conducted by its chairman and the ENGIE Research and Technology Division. Membership is offered to high level personalities, who are external to the Group with recognized scientific skills. It acts as a debating and advisory body for the Group’s General Management, providing advice and external insights regarding all the topics in its field of expertise that could have impact on the ENGIE Group. Via the personal network of its members, it grants access to the most appropriate national, European and international knowledge.
Annex - Recent publications

All the documents are available on ENGIE’s library online

https://www.engie.com/en/group/publications