Assessing Strength and Weaknesses
Guidelines for Managing Integrity in Water Stewardship Initiatives: A Framework for Improving Effectiveness and Transparency
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The underlying principles

- Analysis of guiding questions to generate an average score of the groups perception
- Qualitative assessment through guided dialogue among a WSI participants and affected stakeholders who know the initiative
Assessment of strength and weaknesses

This module helps analysing priority risk areas in two main steps

› Anonymously answering the guiding questions for priority risk areas (➔ scoring)

› Jointly developing annotations around the average scores
What is your perspective?
Annotation process

› Is based on the idea of Bono: in a group you can avoid confrontational discussions and adopt dialogue if you all put on ‘the same hat’

› Together participants first establish arguments for the level above the actual score and then for the level below the score
Different perspectives (Bono hats)

- Positive, optimistic, constructive
- Objective, facts
- Creative, flexible, lateral
- Emotions, subjective, intuitive
- Negative, pessimistic, critical

Source: Visscher/Hermann-Friede 2011